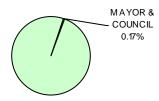


Support Services



| BUDGET INFORMATION | | | | |
|---------------------------|-----------|--|--|--|
| FY 2018-19 Budget | \$110,625 | | | |
| FY 2017-18 Budget | \$117,225 | | | |
| Percentage Change | (6.19%) | | | |
| FY 2018-19 FTE | 0.00 | | | |
| Change From FY 2017-18 | 0.00 | | | |



Mayor & Council

The City Council is the legislative and policy-making body for the City of West Des Moines. As elected representatives of the citizens, the City Council provides the policy direction and program guidance necessary to direct the community's economic, social, and physical development. The Mayor and two council members are elected at large, while the other three are elected by ward. The Mayor, with approval of the Council, appoints members of policy-making boards and commissions of the City. The major responsibilities of the City Council include enacting ordinances, setting property tax rates, approving City service levels, authorizing the budget, and participating in community economic development efforts.

| City Official | Name | Term Expires |
|----------------------------|---------------------|-------------------|
| Mayor | Steven K. Gaer | December 31, 2021 |
| Council Member First Ward | Kevin L. Trevillyan | December 31 ,2021 |
| Council Member Second Ward | John Mickelson | December 31, 2019 |
| Council Member Third Ward | Russ Trimble | December 31, 2021 |
| Council Member At Large | Renee Hardman | December 31, 2021 |
| Council Member At Large | Jim Sandager | December 31, 2019 |

Significant Information

The FY 2018-2019 proposed budget for the council directive line item is \$25,000. Per City Code the Mayor's annual compensation is \$14,000, and members of the City Council annual compensation is \$9,000.

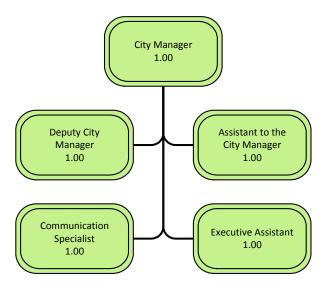


| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | | | | | | |
| Elected Officials | \$59,340 | \$59,340 | \$59,300 | \$59,350 | \$50 | 0.08% |
| Contract Help | | | | | | |
| Overtime | | | | | | |
| Health, Dental, Life Insurance | | | | | | |
| Retirement Contributions | 5,775 | 5,775 | 5,875 | 6,025 | 150 | 2.55% |
| Other Pay | | | | | | |
| Total Personal Services | \$65,115 | \$65,115 | \$65,175 | \$65,375 | \$200 | 0.31% |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$7,326 | \$22,889 | \$38,500 | \$31,000 | \$7,500 | (19.48%) |
| Staff Development | 6,532 | 7,600 | 14,250 | 14,250 | | , , |
| Utilities | | | | | | |
| Contractual Obligations | | | | | | |
| Total Supplies & Services | \$13,858 | \$30,489 | \$52,750 | \$45,250 | (\$7,500) | (14.22%) |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | | | | |
| Vehicles | | | | | | |
| Miscellaneous Equipment | | | | | | |
| Total Capital Outlay | | | | | | |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$78,973 | \$95,604 | \$117,925 | \$110,625 | (\$7,300) | (6.19%) |
| | | | | | | |



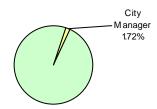
City Manager

It is the responsibility of the **City Manager's Office** to provide the overall direction for the City organization in accordance with policies established by the City Council. Other responsibilities are to assure that the City operations are conducted economically, efficiently, and effectively and that the Council and citizens' concerns are addressed. This office also develops recommendations to the City Council for changes in programs, operations, and policies. In addition, the City Manager's office presents, reviews, and monitors the annual operating budget for the City. Personnel also staff a number of City boards and commissions ranging from external public advisory bodies to internal employee committees and represent the City as a member of the union contract negotiating team. The personnel also work with the City Council on community development issues and with metro area entities and agencies on joint concerns.





| BUDGET INFORMATION | | | | | | |
|------------------------|-------------|--|--|--|--|--|
| FY 2018-19 Budget | \$1,148,130 | | | | | |
| FY 2017-18 Budget | \$1,110,705 | | | | | |
| Percentage Change | 3.37% | | | | | |
| FY 2018-19 FTE | 5.00 | | | | | |
| Change From FY 2017-18 | 0.00 | | | | | |



Goals and Objectives

- Develop a regional initiative to encourage alternate revenue streams
- Integrated Strategic Plan Implementation, involving aspects of the 2036 Plan
- Incorporate regional initiatives into department operations including Capital Crossroads
- Complete recruitment of senior staff level positions

Accomplishments

- Recruitment of several key senior staff members
- Implementation of several aspects of the 2036 Plan



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | \$372,692 | \$473,871 | \$513,220 | \$572,000 | \$58,780 | 11.45% |
| Part-time Employees | 49,707 | 7,325 | 15,000 | 15,000 | | |
| Contract Help | | | | | | |
| Overtime | 1,556 | 675 | 500 | 1,000 | 500 | 100.00% |
| Health, Dental, Life Insurance | 33,541 | 44,817 | 52,065 | 56,515 | 4,450 | 8.55% |
| Retirement Contributions | 77,388 | 92,854 | 110,110 | 129,630 | 19,520 | 17.73% |
| Other Pay | 6,830 | 7,084 | 8,010 | 8,430 | 420 | 5.24% |
| Total Personal Services | \$541,714 | \$626,626 | \$698,905 | \$782,575 | \$83,670 | 11.97% |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$12,645 | \$14,476 | \$32,500 | \$18,750 | (\$13,750) | (42.31%) |
| Staff Development | 65,978 | 88,098 | 75,400 | 82,475 | 7,075 | 9.38% |
| Utilities | 13 | 13 | 50 | 50 | | |
| Contractual Obligations | 230,226 | 220,971 | 296,850 | 258,280 | (38,570) | (12.99%) |
| Total Supplies & Services | \$308,862 | \$323,558 | \$404,800 | \$359,555 | (\$45,245) | (11.18%) |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | | 6,000 | 6,000 | 100.00% |
| Vehicles | | | | | | |
| Miscellaneous Equipment | | 31,100 | 7,000 | | (7,000) | (100.00%) |
| Total Capital Outlay | | \$31,100 | \$7,000 | \$6,000 | (\$1,000) | (14.29%) |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$850,576 | \$981,284 | \$1,110,705 | \$1,148,130 | (\$37,425) | 3.37% |
| | | | | | | |



Personnel Summary

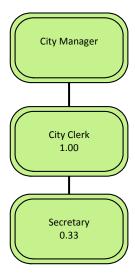
| | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | CHANGE FROM FY 2017-18 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Full-time Employees | | | | | |
| City Manager | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Deputy City Manager | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Assistant to the City Manager | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| Communication Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Executive Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-time Employees | 4.00 | 4.00 | 5.00 | 5.00 | 0.00 |
| | | | | | |
| Total Authorized Personnel | 4.00 | 4.00 | 5.00 | 5.00 | 0.00 |
| | | | | | |



City Clerk

The role of the **City Clerk's Office** is to provide the City Council with efficient and effective administrative assistance, coordinating the legislative process to allow the City Council to meet and support the needs of the citizens of West Des Moines. To that end, the Clerk's Office prepares meeting agendas, records minutes, publishes proceedings, prepares legal notices, has custody of bonds and contracts, and certifies special assessments. Staff also issues licenses and permits, serves as the liaison with the county commissioner during municipal elections, provides public information and notifications on a variety of topics.

The City Clerk also oversees the budget and the operating expenses for City Hall and municipal elections.



Mission Statement

"The mission of the City Clerk's Office is to provide quality support and assistance to the Mayor and City Council, other city departments, and citizens of West Des Moines."



| BUDGET INFORMATION | | | | |
|---------------------------|-----------|--|--|--|
| FY 2018-19 Budget | \$428,425 | | | |
| FY 2017-18 Budget | \$597,635 | | | |
| Percentage Change | (28.31%) | | | |
| FY 2018-19 FTE | 1.33 | | | |
| Change From FY 2017-18 | 0.00 | | | |



Goals and Objectives

- Continue to provide valuable administrative support to all other City departments
- Fulfill all responsibilities in a timely fashion
- Ensure all legal requirements are met

Performance Measures

| Permits Issued | 2013-14 | 2014-15 | 2015-16 | 2016-17 | Change |
|-----------------------|---------|---------|---------|---------|--------|
| Alcohol permits | 234 | 243 | 237 | 236 | -1 |
| Tobacco permits | 60 | 52 | 56 | 51 | -5 |
| Block Party permits | 12 | 10 | 12 | 8 | -4 |
| Sound permits | NA | 114 | 116 | 98 | -8 |
| Special Event permits | 45 | 41 | 36 | 45 | +9 |
| Mobile Vendor permits | NA | NA | NA | 17 | +17 |
| Multi-Vendor permits | NA | NA | NA | 4 | +4 |

Accomplishments

- Implemented and established process for new permits (mobile vendors, multi-vendors, and sidewalk encroachment permits)
- Worked with ITS on developing and implementing a records center for City Clerk records in SharePoint

Significant Information

There are no Municipal elections are scheduled for Fiscal Year 2018-19.



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | \$65,414 | \$76,256 | \$82,800 | \$86,225 | \$3,425 | 4.14% |
| Part-time Employees | | | | | | |
| Contract Help | | | | | | |
| Overtime | 3,601 | 4,838 | 5,500 | 5,700 | 200 | 3.64% |
| Health, Dental, Life Insurance | 18,873 | 20,162 | 20,290 | 22,105 | 1,815 | 8.95% |
| Retirement Contributions | 11,269 | 13,280 | 14,705 | 15,875 | 1,170 | 7.96% |
| Other Pay | | 117 | 350 | 350 | | |
| Total Personal Services | \$99,157 | \$114,653 | \$123,645 | \$130,255 | \$6,610 | 5.35% |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$274,412 | \$246,989 | \$246,550 | \$232,100 | (\$14,450) | (5.86%) |
| Staff Development | 2,101 | 697 | 2,150 | 2,050 | (100) | (4.65%) |
| Utilities | 54,202 | 53,600 | 57,790 | 59,020 | 1,230 | 2.13% |
| Contractual Obligations | 21,410 | (452) | 162,500 | 5,000 | (157,500) | (96.92%) |
| Total Supplies & Services | \$352,125 | \$300,834 | \$468,990 | \$298,170 | (\$170,820) | (36.42%) |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | | | | |
| Vehicles | | | | | | |
| Miscellaneous Equipment | | 3,498 | 5,000 | | (5,000) | (100.00%) |
| Total Capital Outlay | | \$3,498 | \$5,000 | | (\$5,000) | (100.00%) |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$451,282 | \$418,985 | \$597,635 | \$428,425 | (\$169,210) | (28.31%) |



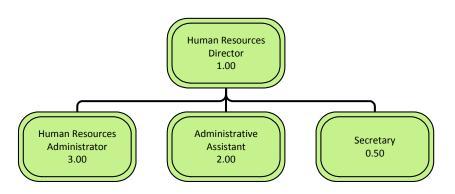
Personnel Summary

| | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | CHANGE FROM FY 2017-18 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Full-time Employees | | | | | |
| City Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Secretary | 0.33 | 0.33 | 0.33 | 0.33 | 0.00 |
| Total Full-time Employees | 1.33 | 1.33 | 1.33 | 1.33 | 0.00 |
| | | | | | |
| | | | | | |
| Total Authorized Personnel | 1.33 | 1.33 | 1.33 | 1.33 | 0.00 |
| | | | | | |



Human Resources

Human Resources provides a wide range of services to promote the City departments' workforce and work environment. These services include: recruiting, selecting, testing and hiring the City's workforce; implementing the city's compensation and benefit systems (which includes position descriptions, job evaluation structure, performance management systems, salary/benefit surveys, benefit enrollment, award programs, etc.); implementing the City's Safety and Wellness Programs, including the management of workers' compensation; oversight of employee/labor relations (which includes support of equal opportunity initiatives, union negotiations, appeals process, development of Human Resources policies and procedures, etc.); and planning and directing Citywide training and development programs.

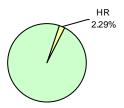


Mission Statement

"The Human Resources Team, with respect, concern and an advocate of fair and equitable treatment, is committed to providing the highest quality service to the applicants, employees and managers we serve, by developing and implementing policies, programs and services to attract, retain and motivate a high qualified, diverse and competent work force."



| BUDGET INFORMATION | | | | | | |
|------------------------|-------------|--|--|--|--|--|
| FY 2018-19 Budget | \$1,532,690 | | | | | |
| FY 2017-18 Budget | \$1,435,962 | | | | | |
| Percentage Change | 6.74% | | | | | |
| FY 2018-19 FTE | 6.50 | | | | | |
| Change From FY 2017-18 | 0.00 | | | | | |



Goals and Objectives

- Establish an organizational chart (recognizing its shifting nature) at a point in time that includes clarity on roles and responsibilities of departments and key personnel
- Benchmark current service delivery, performance metrics and associated personnel to support ongoing gap analysis
- Implement Succession Plan

Accomplishments

- Recruitment of new Chief of Police
- Created and filled a storm water management position
- Completed needs assessment with consultant, first step in identifying new HRIS software

Significant Information

\$35,100 has been included in the Human Resources budget for the Hepatitis B vaccination for Police Department reserve officers and swimming pool staff. \$325,00 has also been allocated towards the remaining projected expense for the new HRIS software project. Software will be selected in early 2018.



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | \$322,129 | \$381,181 | \$478,585 | \$502,000 | \$23,415 | 4.89% |
| Part-time Employees | 33,365 | 27,560 | 50,000 | 40,000 | (10,000) | (20.00%) |
| Contract Help | | | | | | |
| Overtime | 249 | | 1,500 | 1,500 | | |
| Health, Dental, Life Insurance | 51,838 | 65,220 | 78,165 | 92,195 | 14,030 | 17.95% |
| Retirement Contributions | 58,775 | 67,272 | 93,465 | 98,550 | 5,085 | 5.44% |
| Other Pay | 4,427 | 2,119 | 2,270 | 2,587 | 317 | 13.96% |
| Total Personal Services | \$470,783 | \$543,352 | \$703,985 | \$736,832 | \$32,847 | 4.67% |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$73,964 | \$70,696 | \$116,300 | \$151,400 | \$35,100 | 30.18% |
| Staff Development | 104,888 | 89,042 | 154,569 | 159,800 | 5,231 | 3.38% |
| Utilities | 221 | 232 | 600 | 500 | (100) | (16.67%) |
| Contractual Obligations | 147,991 | 154,264 | 229,008 | 154,658 | (74,350) | (32.47%) |
| Total Supplies & Services | \$327,064 | \$314,234 | \$500,477 | \$466,358 | (\$34,119) | (6.82%) |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | 226,000 | 325,000 | 99,000 | 43.81% |
| Vehicles | | | | | | |
| Miscellaneous Equipment | | 8,1112 | 5,500 | 4,500 | (1,000) | (18.18%) |
| Total Capital Outlay | | \$8,112 | \$231,500 | \$329,500 | \$98,000 | 42.95% |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$797,847 | \$865,698 | \$1,435,962 | \$1,532,690 | \$96,728 | 6.74% |
| | | | | | | |



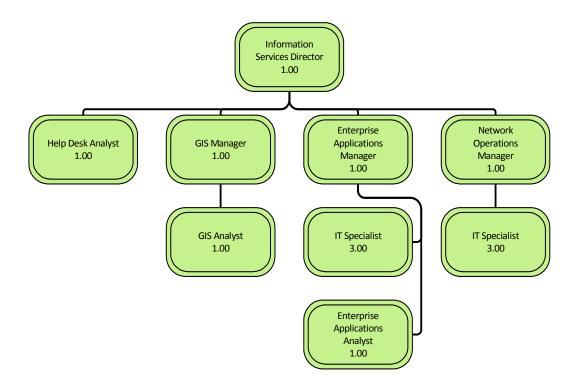
Personnel Summary

| | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | CHANGE FROM FY 2017-18 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Full-time Employees | | | | | |
| | | | | | |
| Human Resources Director | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Human Resources Administrator | 2.00 | 2.00 | 3.00 | 3.00 | 0.00 |
| Administrative Assistant | 1.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-time Employees | 4.00 | 5.00 | 6.00 | 6.00 | 0.00 |
| Dank kinna Franksıyası | | | | | |
| Part-time Employees | | | | | |
| Secretary | 0.50 | 0.50 | 0.50 | 0.50 | 0.00 |
| Total Part-time Employees | 0.50 | 0.50 | 0.50 | 0.50 | 0.00 |
| | | | | | |
| Total Authorized Personnel | 4.50 | 5.50 | 6.50 | 6.50 | 0.00 |
| | | | | | |



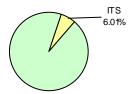
Information Technology Services

Information Technology Services department is responsible to develop, implement, manage and maintain all information technology services for the City. This includes computer systems used by all City staff, infrastructure and application servers, storage devices, network systems, security systems, and general communications systems. Desktop telephones and computer based systems such as Office 365, SharePoint, land managements, HRIS, financial software, electronic document and records management as well as all GIS systems and data are also the responsibility of the department.





| BUDGET INFORMATION | | | | | | | |
|------------------------|-------------|--|--|--|--|--|--|
| FY 2018-19 Budget | \$4,021,931 | | | | | | |
| FY 2017-18 Budget | \$3,972,569 | | | | | | |
| Percentage Change | 1.24% | | | | | | |
| FY 2018-19 FTE | 13.00 | | | | | | |
| Change From FY 2017-18 | 0.00 | | | | | | |



Goals and Objectives

- Partner with the departments of the City to research, design, build and maintain information technology solutions that support their business processes and customers
- Providing the highest quality of service with honesty, integrity and transparency to the departments we serve.
- Reducing overall IT costs to the City while mitigating risks and improving reliability, this
 includes exploring cloud based services and applications when it is fiscally responsible, and as
 long as those systems meet the security requirements placed on the City's information and
 data.

Accomplishments

• Created five year IT and GIS initiative budget plan

Significant Information

Supplemental Requests include \$225,000 for computer equipment replacement throughout the City. \$59,000 is included in the FY 2018-19 for the true-up of software licenses with Microsoft.



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | \$983,034 | \$942,690 | \$1,018,400 | \$1,235,100 | \$216,700 | 21.28% |
| Part-time Employees | | | | | | |
| Contract Help | | | 58,100 | | (58,100) | (100.00%) |
| Overtime | | | | | | |
| Health, Dental, Life Insurance | 138,305 | 136,010 | 186,145 | 199,655 | 13,510 | 7.26% |
| Retirement Contributions | 171,121 | 161,117 | 195,730 | 228,770 | 33,040 | 16.88% |
| Other Pay | 10,609 | 11,895 | 12,320 | 12,160 | (160) | (1.29%) |
| Total Personal Services | \$1,303,069 | \$1,251,712 | \$1,470,695 | \$1,675,685 | \$204,990 | 13.94% |
| | | | | | | |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$28,150 | \$10,374 | \$26,800 | \$12,900 | (\$13,900) | (51.87%) |
| Staff Development | 64,757 | 52,576 | 58,100 | 54,000 | (4,100) | (7.06%) |
| Utilities | 44,267 | 37,620 | 71,500 | 69,200 | (2,300) | (3.22%) |
| Contractual Obligations | 1,081,251 | 963,576 | 1,531,474 | 1,626,146 | 94,672 | 6.18% |
| Total Supplies & Services | \$1,218,425 | \$1,064,146 | \$1,687,874 | \$1,762,246 | \$74,372 | 4.41% |
| Capital Outlay | | | | | | |
| Replacement Charges | | | \$300,000 | \$300,000 | | |
| Computer Hardware & Software | 359,663 | 444,855 | 512,000 | 284,000 | (228,000) | (44.53%) |
| Vehicles | | • | • | • | , | , , |
| Miscellaneous Equipment | 827 | 147,339 | 2,000 | | (2,000) | (100.00%) |
| Total Capital Outlay | \$360,490 | \$592,194 | \$814,000 | \$584,000 | (\$230,000) | (28.26%) |
| | | | | | | |
| Lease/Purchase Payments | \$80,831 | | | | | |
| Total Expenditures | \$2,962,815 | \$2,908,052 | \$3,972,569 | \$4,021,931 | \$49,362 | 1.24% |
| | | | | | | |



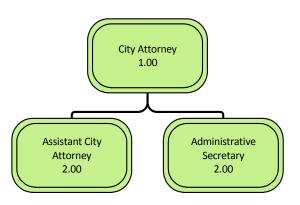
Personnel Summary

| | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | CHANGE FROM FY 2017-18 |
|--|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Full-time Employees | | | | | |
| IT Services Director/CIO | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Help Desk Analyst | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| Enterprise Applications Manager | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| IT Specialist - Desktop Management | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| IT Specialist - Public Safety | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| IT Specialist - Public Safety Desktop & Mobile Devices | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| IT Specialist - Server Management | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| IT Specialist - Applications | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Enterprise Applications Analyst | 0.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Network Operations Manager | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| GIS Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| GIS Analyst | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-time Employees | 11.00 | 12.00 | 13.00 | 13.00 | 0.00 |
| | | | | | |
| Total Authorized Personnel | 11.00 | 12.00 | 13.00 | 13.00 | 0.00 |
| | | | | | |



Legal Department

The Legal Department attempts to provide quality legal services, recognizing the need for limited use of outside counsel for, among other things, bonding, collective bargaining negotiations and complex litigation. The City Attorney is responsible for all aspects of legal services to the Mayor, City Council, administrative staff, and appointed boards and commissions. This includes the drafting of opinion letters, contracts, and the review of ordinances, resolutions and agreements. The City Attorney represents the City in judicial and administrative proceedings and attends City Council and other meetings as necessary to address legal issues which arise.



The Legal Department staff maintains an open-door policy to all our clients and customers and meets with them as necessary. Many of the Legal Departments assignments come with deadlines designated by other bodies, which help staff prioritize and meet goals. Additional many assignments are conducted in accordance with an existing policy or process established by the City Council, the courts, etc.

Mission Statement

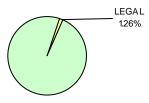
"The mission of the Legal Department is to provide quality legal services to the City of West Des Moines."



BUDGET INFORMATION

| FY 2018-19 Budget | \$841,288 |
|------------------------|-----------|
| FY 2017-18 Budget | \$739,028 |
| Percentage Change | 13.84% |
| FY 2018-19 FTE | 5.00 |
| Change From FY 2017-18 | 0.00 |

% OF GENERAL FUND BUDGET



Goals and Objectives

The primary budget objective of the Legal Department for the FY 2018-19 fiscal year continues to be the provision of legal services to the City without substantially increasing expenditures from outside counsel. Although the expenditure for outside legal services in the Performance Measures below has show a downward trend over the last several years an increase in development activity related to City initiated incentive programs, Microsoft Project Osmium and the related 28E agreements, and the use of outside counsel in order to avoid actual or perceived conflicts resulted in and increase in expenditures for outside legal services.

Performance Measures

| Outside Legal Fees | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
|--------------------|----------|----------|----------|----------|-----------|
| City General | \$42,059 | \$48,192 | \$17,547 | \$11,965 | \$156,380 |
| Litigation | 395 | 540 | 23,848 | 102,563 | 21,043 |
| Negotiation | 15,672 | 35,846 | 30,416 | 13,721 | 22,257 |
| Prosecution | 0 | 0 | 0 | 0 | 0 |

| Training | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
|-------------------------------------|---------|---------|---------|---------|---------|
| Continuing Legal Education Hours | 130.50 | 81.00 | 146.00 | 123.25 | 205.75 |

Accomplishments

- 28E IDOT and delinquent parking ticket collection program
- Exaction policy

Significant Information

The Legal Department FY 2018-19 budget includes an additional \$75,000 for contracted legal services related to employment matters.



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | \$419,371 | \$428,138 | \$482,320 | \$514,000 | \$31,680 | 6.57% |
| Part-time Employees | | | | | | |
| Contract Help | | | | | | |
| Overtime | | | | | | |
| Health, Dental, Life Insurance | 36,928 | 39,501 | 63,040 | 52,240 | (10,800) | (17.13%) |
| Retirement Contributions | 71,288 | 72,446 | 84,295 | 92,250 | 7,955 | 9.44% |
| Other Pay | 2,303 | 2,702 | 2,770 | 2,770 | | |
| Total Personal Services | \$529,890 | \$542,787 | \$632,425 | \$661,260 | \$28,835 | 4.56% |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$3,144 | \$4,063 | \$4,425 | \$4,850 | \$425 | 9.60% |
| Staff Development | 9,719 | 9,254 | 14,395 | 14,395 | | |
| Utilities | 16 | 16 | 25 | 25 | | |
| Contractual Obligations | 129,449 | 201,355 | 85,758 | 160,758 | 75,000 | 87.46% |
| Total Supplies & Services | \$142,328 | \$214,688 | \$104,603 | \$180,028 | \$75,425 | 72.11% |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | | | | |
| Vehicles | | | | | | |
| Miscellaneous Equipment | | 5,820 | 2,000 | | (2,000) | (100.00%) |
| Total Capital Outlay | | \$5,820 | \$2,000 | | (\$2,000) | (100.00%) |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$672,218 | \$763,295 | \$739,028 | \$841,288 | \$102,260 | 13.84% |
| | | | | | | |



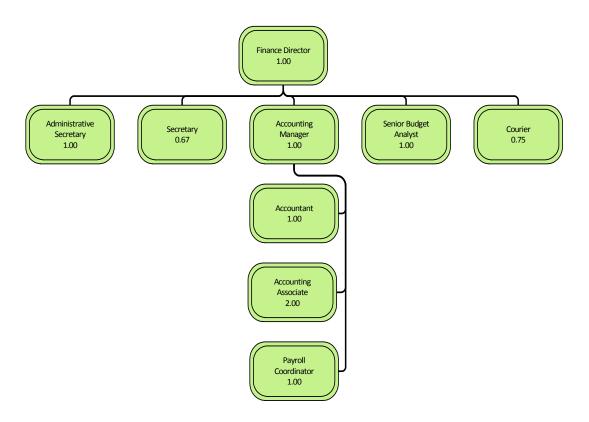
Personnel Summary

| | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | CHANGE FROM FY 2017-18 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Full-time Employees | | | | | |
| City Attorney | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Assistant City Attorney | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Administrative Secretary | 1.00 | 1.00 | 2.00 | 2.00 | 0.00 |
| Total Full-time Employees | 4.00 | 4.00 | 5.00 | 5.00 | 0.00 |
| | | | | | |
| Total Authorized Personnel | 4.00 | 4.00 | 5.00 | 5.00 | 0.00 |
| | | | | | _ |



Finance Department

The Finance Department provides both internal and external services for the City of West Des Moines. Major functions of the department included administration, account and payroll, risk management, research and budget, reporting, and treasury services. The Finance Department also assumes responsibility for city-wide courier and procurement of printing supplies and services, as well as providing the primary customer service point for City Hall.



Accounting responsibilities include timely receipt, payment, recording, and reporting of the City's financial transactions, maintenance of the City's financial records, and providing assurance that adequate supporting documentation of all financial transactions is maintained. Each year staff prepares the City's Comprehensive Annual Financial Report which provides information and supporting documentation to facilitate an audit of financial activities.

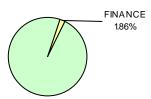
Specific accounting duties included processing of accounts payable, payroll, property tax and special assessment receipts, grant receipts, bond proceeds, payment of principal and interest on debt, maintaining detailed records of the City's capital assets, and other transactions. Reports generated by the Finance Department enable the City to make educated decisions regarding cash and debt management, and monitor the City's budget and financial position.



BUDGET INFORMATION

| FY 2018-19 Budget | \$1,242,748 |
|------------------------|-------------|
| FY 2017-18 Budget | \$1,243,713 |
| Percentage Change | (0.08%) |
| FY 2018-19 FTE | 9.42 |
| Change From FV 2017-18 | 0.00 |

% OF GENERAL FUND BUDGET



The Government Finance Officers Association of the United Stated and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of West Des Moines for its Comprehensive Annual Financial Report for the year ended June 30, 2016. This was the 24th consecutive year that the City has achieved this prestigious award. In order to be awarded the Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report.

Research and Budget staff prepares and compiles, and reports on the City's Operating Budget and Capital Improvements Program, performs fiscal analyses of City Operations, and provides research and analysis support on issues that impact the City.

The City received a Distinguished Budget Presentation Award from GFOA for its Budget Summary document for the fiscal year beginning July 1, 2017, the 19th consecutive year that the City has achieved this award.

Risk Management seeks to protect the City against adverse impacts to it financial and tangible assets. Risks that the City cannot financially assume are transferred through the purchase of adequate property, liability, workman's compensation and automobile insurance or similar coverage(s). The department analyzes, evaluates, and enacts policies and procedures to protect the City against accidental loss which may significantly affect personnel, property, the budget, or the ability of City Departments to fulfill their responsibilities.

Treasury manages the City's cash and investments with the policy guidelines established by City Council and state law, providing safety liquidity, and yield - in that order of priority.

Mission Statement

"The Finance Department strives to be exceptional stewards of community resources and is working to achieve that by initiating and adapting new revenue sources, implementing multi-year forecasting, advocating for responsible tax reform and working to maintain a steady property tax rate."

Goals and Objectives

The Finance Department is tasked with maintaining the top bond rating from Standard and Poor's and Moody's as well as achieving excellence in budget preparation and financial reporting as acknowledged by the Government Finance Officers Association.



Performance Measures

| West Des Moines is Financially Strong & Solvent | | | | | | | | |
|---|--|---------|-------|---------|---------|-------|--|--|
| | July July March May October July 2013 2014 2015 2016 2016 20 | | | | | | | |
| Ratings Agency | S & P | Moody's | S & P | Moody's | Moody's | S & P | | |
| Bond Rating | AAA | Aaa | AAA | Aaa | Aaa | AAA | | |

Accomplishments

- Received AAA bond rating from Standard & Poor's in July of 2017
- Awarded Certificate of Achievement for Excellence in Financial Reporting from GFOA for the year ended June 30, 2016 Comprehensive Annual Financial Report
- Received a Distinguished Budget Presentation Award from GFOA for the fiscal year beginning July 1, 2017

Significant Information

The secretary position was originally allocated 34% to Finance, 33% to City Clerk and 33% to WestPet in the FY 2017-18 budget, due to changes in the WestPet animal licensing agreement the position's share of wages and benefits are no longer being allocated to WestPet and are now being allocated to Finance. A budget amendment was made in FY 2017-18 to reflect this change.







| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------------|----------------------|---|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | \$576,351 | \$528,291 | \$599,430 | \$615,500 | \$16,070 | 2.68% |
| Part-time Employees | 22,533 | 20,975 | 30,000 | 38,500 | 8,500 | 28.33% |
| Contract Help | | | | 5,000 | 5,000 | |
| Overtime | 26,301 | 30,795 | 37,000 | 36,350 | (650) | (1.76%) |
| Health, Dental, Life Insurance | 94,102 | 83,083 | 117,440 | 87,650 | (29,790) | (25.37%) |
| Retirement Contributions | 105,156 | 97,521 | 112,970 | 122,725 | 9,755 | 8.64% |
| Other Pay | 4,842 | 4,415 | 4,680 | 4,330 | (350) | (7.48%) |
| Total Personal Services | \$829,285 | \$765,080 | \$901,520 | \$910,055 | \$8,535 | 0.95% |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$68,075 | \$52,654 | \$67,050 | \$70,300 | \$3,250 | 4.85% |
| Staff Development | 8,588 | 7,557 | 16,556 | 14,550 | (2,006) | (12.12%) |
| Utilities | 0,500 | 7,557 | 10,550 | 14,000 | (2,000) | (12.1270) |
| Non-Recurring/Non-Capital | 179,697 | 286,632 | 255,932 | 245,188 | (10,744) | (4.20%) |
| Total Supplies & Services | \$256,360 | \$346,843 | \$339,538 | \$330,038 | (\$9,500) | (2.80%) |
| Capital Outlay | | | | | | |
| Replacement Charges | \$2,652 | \$2,652 | \$2,655 | \$2.655 | | |
| Computer Hardware & Software | 343,773 | 97,110 | 12,000 | 1-,222 | | |
| Vehicles | 2.0, | , | | | | |
| Miscellaneous Equipment | 10,085 | | | | | |
| Total Capital Outlay | \$356,510 | \$99,762 | \$2,655 | \$2,655 | | |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$1,442,155 | \$1,211,685 | \$1,243,713 | \$1,242,748 | (\$965) | (0.08%) |
| • | | . , , , , , , , , , , , , , , , , , , , | . , -, -, | . , , , | (12.27) | () |



Personnel Summary

| | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | CHANGE FROM FY 2017-18 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|
| Full-time Employees | | | | | |
| Finance Director | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | | | | | |
| Accounting Manager | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Budget Analyst | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Accountant | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Payroll Coordinator | 0.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Payroll Specialist | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Accounting Associate | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| Secretary | 0.34 | 0.34 | 0.67 | 0.67 | 0.00 |
| Total Full-time Employees | 8.34 | 8.34 | 8.67 | 8.67 | 0.00 |
| Part-time Employees | | | | | |
| Courier | 0.75 | 0.75 | 0.75 | 0.75 | 0.00 |
| Total Part-time Employees | 0.75 | 0.75 | 0.75 | 0.75 | 0.00 |
| | | | | | |
| Total Authorized Personnel | 9.09 | 9.09 | 9.42 | 9.42 | 0.00 |
| | | | | | |



| BUDGET INFORMATION | | | | |
|---------------------------|-----------|--|--|--|
| FY 2018-19 Budget | \$600,000 | | | |
| FY 2017-18 Budget | \$570,000 | | | |
| Percentage Change | 5.26% | | | |
| FY 2018-19 FTE | 0.00 | | | |
| Change From FY 2017-18 | 0.00 | | | |

RISK M GM T 0.90%

% OF GENERAL FUND BUDGET

Activity Description

Risk management seeks to protect the City against adverse impacts to its financial and tangible assets. Risks that the City cannot financially assume are transferred through the purchase of adequate property, liability, workman's compensation, and automobile insurance or similar coverage(s).

Significant Information

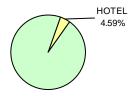
An increase is projected for insurance premiums in FY 2018-19 due to several factors. Premiums are expected to increase due to recent claims and settlements and the addition of newly acquired property, vehicles and equipment. This increase was originally scheduled to take place in FY 2017-18, but the insurance provider did delay the premium increase by a year.



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | | | | | | |
| Part-time Employees | | | | | | |
| Contract Help | | | | | | |
| Overtime | | | | | | |
| Health, Dental, Life Insurance | | | | | | |
| Retirement Contributions | | | | | | |
| Other Pay | | | | | | |
| Total Personal Services | | | | | | |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$39,717 | \$92,220 | \$70,000 | \$100,000 | \$30,000 | 42.86% |
| Staff Development | | | | | | |
| Utilities | | | | | | |
| Contractual Obligations | 341,449 | 395,244 | 500,000 | 500,000 | | |
| Total Supplies & Services | \$381,166 | \$487,464 | \$570,000 | \$600,000 | \$30,000 | 5.26% |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | | | | |
| Vehicles | | | | | | |
| Miscellaneous Equipment | | | | | | |
| Total Capital Outlay | | | | | | |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$381,166 | \$487,464 | \$570,000 | \$600,000 | \$30,000 | 5.26% |
| | | | | | | |



| BUDGET INFORMATION | | | | |
|------------------------|-------------|--|--|--|
| FY 2018-19 Budget | \$3,072,000 | | | |
| FY 2017-18 Budget | \$2,868,000 | | | |
| Percentage Change | 7.11% | | | |
| FY 2018-19 FTE | 0.00 | | | |
| Change From FY 2017-18 | 0.00 | | | |



Activity Description

The goal of this activity is to enhance the physical and cultural ambience of the City and metropolitan area by marketing the City and providing an appealing environment for visitors and the citizens of West Des Moines. This activity is financed entirely by 7% tax imposed on the gross receipts from the renting of hotel/motel rooms.

Significant Information

West Des Moines continues to be a metropolitan leader in the distribution of Hotel/Motel Tax Revenues. In FY 18-19, the City plans to distribute 2/7ths of hotel/motel tax collections to the Convention and Visitors Bureau, 2/7ths to BRAVO Greater Des Moines, and 2/7ths will be transferred to City programs, leaving 1/7th for distribution to West Des Moines and metropolitan based activities. Specific allocations will be made by the City Council in early 2018. City Council action designated discretionary fund revenues in excess of total funds revenue of \$2,550,000 are to be channeled towards a public arts program, up to \$120,000.

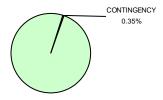
| Distribution of Hotel/Motel Tax Dollars per 28E Agreements | | | | | | |
|--|-----------|-----------|-------------|-------------|--|--|
| 2013-14 2014-15 2015-16 2016-17 | | | | | | |
| BRAVO Greater Des Moines | \$932,887 | \$963,579 | \$1,033,317 | \$1,118,481 | | |
| Greater Des Moines Convention & Visitors Bureau | 997,887 | 1,028,579 | 1,098,517 | 1,183,481 | | |
| Iowa Events Center | 65,000 | 65,000 | 65,000 | 65,000 | | |



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | | | | | | |
| Part-time Employees | | | | | | |
| Contract Help | | | | | | |
| Overtime | | | | | | |
| Health, Dental, Life Insurance | | | | | | |
| Retirement Contributions | | | | | | |
| Other Pay | | | | | | |
| Total Personal Services | | | | | | |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$93 | \$2,757 | \$43,000 | \$50,000 | \$7,000 | 16.28% |
| Staff Development | | | | | | |
| Utilities | | | | | | |
| Contractual Obligations | 2,612,615 | 2,800,995 | 2,825,000 | 3,022,000 | 197,000 | 6.97% |
| Donations to Agencies | | | | | | |
| Non-Recurring/Non-Capital | | | | | | |
| Total Supplies & Services | \$2,612,708 | \$2,803,752 | \$2,868,000 | \$3,072,000 | \$204,000 | 7.11% |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | 13,784 | | | | |
| Vehicles | | 23,074 | | | | |
| Miscellaneous Equipment | | | | | | |
| Total Capital Outlay | | \$36,858 | | | | |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$2,612,708 | \$2,840,610 | \$2,868,000 | \$3,072,000 | \$204,000 | 7.11% |
| | | | | | | |



| BUDGET INFORMATION | | | | |
|---------------------------|-----------|--|--|--|
| FY 2018-19 Budget | \$232,000 | | | |
| FY 2017-18 Budget | \$309,720 | | | |
| Percentage Change | (25.09%) | | | |
| FY 2018-19 FTE | 0.00 | | | |
| Change From FY 2017-18 | 0.00 | | | |



Activity Description

The City Contingency is comprised of the following elements: funds designated by the City Council for unforeseen circumstances special issues and, funds designated for recognition payments for the City's volunteer personnel.

Through the careful use of Contingency funds the City Council is able to respond to needs and opportunities which were not foreseen at the time the budget was prepared. At the end of each fiscal year, the unused portion of the City Contingency reverts back to the General Fund balance.



| | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | REVISED BUDGET FY 2017-18 | BUDGET FY 2018-19 | INC (DEC) FY 2018-19 OVER FY 2017-18 | % INC (DEC) |
|--------------------------------|----------------------|----------------------|---------------------------------|----------------------|---|----------------|
| Expenditures by Object | | | | | | |
| Personal Services | | | | | | |
| Full-time Employees | | | | | | |
| Part-time Employees | | | 20,000 | | (20,000) | (100.00%) |
| Contract Help | | | | | | |
| Overtime | | | | | | |
| Health, Dental, Life Insurance | | | | | | |
| Retirement Contributions | | | | | | |
| Other Pay | | | | | | |
| Total Personal Services | | | \$20,000 | | (\$20,000) | (100.00%) |
| Supplies & Services | | | | | | |
| Operating & Maintenance | \$87,742 | \$66,536 | \$260,000 | \$232,000 | (\$28,000) | (10.77%) |
| Staff Development | | | | | | |
| Utilities | | | | | | |
| Contractual Obligations | | 47,610 | | | | |
| Non-Recurring/Non-Capital | | | 29,720 | | (29,720) | (100.00%) |
| Total Supplies & Services | \$87,742 | \$114,146 | \$289,720 | \$232,000 | (\$57,720) | (19.92%) |
| Capital Outlay | | | | | | |
| Replacement Charges | | | | | | |
| Computer Hardware & Software | | | | | | |
| Vehicles | | | | | | |
| Miscellaneous | | | | | | |
| Total Capital Outlay | | | | | | |
| Lease/Purchase Payments | | | | | | |
| Total Expenditures | \$87,742 | \$114,146 | \$309,720 | \$232,000 | (\$77,720) | (25.09%) |
| | | | | | | |



